





SpringHarbour 2013 Private Equity Fund

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03/28/2013

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Private Equity Market



# Private Equity Overview

- Multi-billion dollar asset class offering the potential for superior long-term returns through investments in private companies\*
- Institutional investor participation since the 1970s
- Returns generated through a sale or IPO
- Includes venture capital, buyout, mezzanine, and distressed debt funds
  - Venture capital: Equity investments in start-up, early stage, and growth companies
  - Buyouts: Equity investments in established companies which include debt in their capital structures
  - Mezzanine: Investments in debt securities often with equity kickers, typically in mature companies
  - Distressed debt: Investments in debt securities of troubled companies

# Company Life Cycle

Private equity and debt managers have the opportunity to invest in a large pool of companies that are not available to public market investors



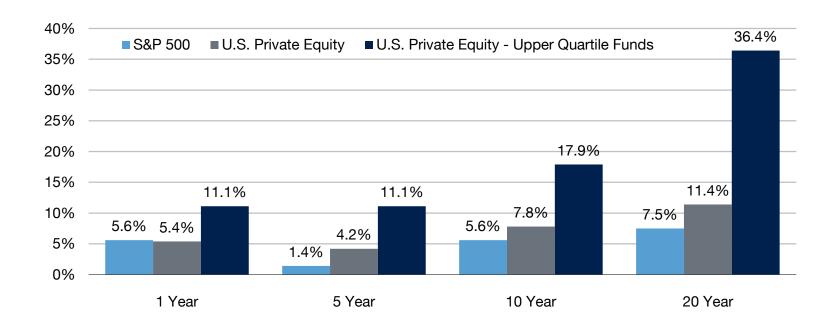
# Stages of Private Equity

		VENTURE		BUYOUT	MEZZANINE DEBT	DISTRESSED DEBT
	SEED	EARLY	EXPANSION / LATER			
REVENUES	None	Limited	Growing	Yes	Yes	Yes
PROFITS	Loss	Breakeven	Yes	Yes	Yes	No
FUTURE CAPITAL REQUIREMENTS	High	Moderate	Low	Low to Medium	Low	Low to Medium
RISK OF LOSS	Highest	Moderate	Lower	Moderate	Low	Moderate
EXPECTED TIME TO LIQUIDITY	7+ Years	4-8 Years	2-5 Years	2-5 Years	4-8 Years	4-8 Years
RETURN POTENTIAL	Very High	High	High	Moderate to High	Moderate	Moderate

FUND	30% Venture	60% Buyout	10% Credit
WEIGHTING*			

<sup>\*</sup> These amounts reflect the current expectations for the allocation of the Fund. The ultimate allocation will differ based upon market conditions and available investment opportunities over the life of the Fund. Additionally, these are not prescriptive guidelines. The investment guidelines of the Fund are contained in the offering memorandum and the limited partnership agreement.

# Why Invest in Private Equity? Long-Term Historical Performance Exceeds Public Markets



- Upper quartile funds significantly outperform the private equity index and public markets
- Accessing high quality managers is key to long-term success in private equity

As of June 30, 2012

# Why Invest in Private Equity?

#### **MERITS**

- + Long-term historical outperformance over public market
- + Diversification can minimize risk and volatility across portfolio
- + Access to private, less efficient market
- + Larger set of companies to invest in, compared to public markets
- + Private equity manager expertise and access
- + Build for long term without concern for quarterly numbers
- + Active corporate governance through board seats

#### **RISKS**

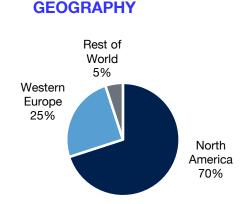
- Relatively illiquid and expensive
- Blind pool investment
- Limited transparency based on private holdings
- More subjective valuation methodology

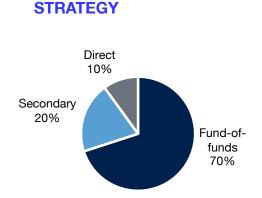
SpringHarbour 2013 Private Equity Fund

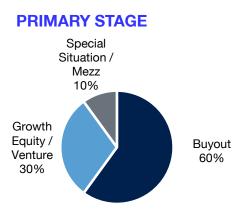


# SpringHarbour 2013 Private Equity Fund

- Provide SunTrust / GenSpring clients with access to private equity through a proven manager
- Access to investments in private equity funds, secondary purchases, and direct co-investments
  - 70% fund-of-funds, 20% secondary, 10% direct co-investments\*
  - Investments over 3-4 years to achieve time diversification
- Same fee and structure as HarbourVest's institutional clients
- Allows customization through annual investment decision
  - Expect to form a SpringHarbour fund every 12-24 months
  - SunTrust / GenSpring clients have the opportunity to invest in each fund
- Expected diversification\*







<sup>\*</sup> These amounts reflect the current expectations for the allocation of the Fund. The ultimate allocation will differ based upon market conditions and available investment opportunities over the life of the Fund. Additionally, these are not prescriptive guidelines. The investment guidelines of the Fund are contained in the offering memorandum and the limited partnership agreement.

# SpringHarbour 2013 Private Equity Fund

Fund Size	\$20 million or larger		
Period for Accepting Investors	Through June 2013		
Minimum Investor Commitment	\$250,000		
Term	14 years		
Investment Period	2011-2015		
Structure and Tax Considerations	<ul> <li>Structured as a Cayman Islands limited partnership</li> <li>Feeder funds         <ul> <li>Investments in HarbourVest funds (HarbourVest IX, Dover Street VIII and the 2012 Direct Fund) will be through feeder</li> </ul> </li> </ul>		

purposes

funds which are Cayman Island limited partnerships that have elected to be treated as corporations for U.S. tax

 Feeder funds are expected to meet the definition of a PFIC The Fund expects to provide investors with the information necessary to make and maintain Qualified Electing Fund

Elections with respect to the Feeder Funds

# Summary of Terms

	U.S. FUND-OF-FUNDS (HarbourVest IX)	SECONDARY INVESTMENTS (Dover VIII)	DIRECT CO-INVESTMENTS (2012 Direct)	
Focus	Investments in primary buyout, venture, and credit partnership funds located predominantly in the U.S., complemented by select secondary and direct co-investments (up to 35% in total)	Global secondary investments in venture capital, leveraged buyout, and other private equity assets, as well as portfolios of operating companies	Global co-investments in management buyouts, leveraged buyouts, recapitalizations, growth financings, special situation, and mezzanine transactions	
Allocation	70%	20%	10%	
Avg. Annual Management Fee <sup>‡</sup>	0.85%*	0.81%**	0.57%†	
Avg. Blended Annual Management Fee <sup>‡</sup>	0.80%***			
Carried Interest <sup>‡</sup>	Primary investments – 0% Secondary and Direct co-investments – 10% of net investment profits	12.5% of net investment profits	10% of net investment profits until Limited Partners receive 2 times contributed capital, 20% of net investment profits thereafter	
Hurdle Rate	N/A	8%	8%	

<sup>\*</sup> The fee scales up for the first four years of the Fund's life and ramps down in later years

The stated fees are specific to the management of the Fund. The fee does not include SunTrust / GenSpring's advisory fee as described in the client's advisory agreement with SunTrust / GenSpring.

<sup>\*\*</sup> Average annual management fee of 81 basis points for Dover VIII is based on the assumption that the fund reaches its target size, \$3.0 billion, will be committed over a three-year period, and capital is invested on the first day of each year in which the fund makes investments. Additionally, it is assumed that Dover VIII's term, which is expected to end on December 31, 2021, is extended for four, one-year extensions, which can be exercised at the discretion of the General Partner. The terms of prior Dover Street programs have historically been extended. The average annual management fee over Dover VIII's term without extensions (10 years) would be 109 basis points (1.09%), assuming the same commitment pace. The actual average management fee will depend on Dover VIII's actual commitment pace and term.

<sup>†</sup> Average annual management fee of 57 basis points for 2012 Direct is based on the assumptions that the fund reaches its target size, \$750 million, will be committed over a five-vear period. and capital is invested on the first day of each year in which the fund makes investments. The actual average management fee will depend on 2012 Direct's actual commitment pace and

<sup>‡</sup> The partnerships in which the HarbourVest Funds invest through primary or secondary deals also have fees and carried interest.

<sup>\*\*\*</sup> Based on the Fund's expected allocation to the HarbourVest Funds, the assumptions detailed above in note \*\* and †, and the fee of HarbourVest Fund IX. The actual annual management fee will depend on the pace which Dover VIII and 2012 Direct make commitments to investments.

# SpringHarbour 2013 Private Equity Fund Pro-Forma Performance

#### AS OF JUNE 30, 2012 / PRO-FORMA NET RETURNS

A portfolio of HarbourVest investments with the same focus as the SpringHarbour 2013 Private Equity Fund would have achieved strong net returns over the past 20 years

	PORTFOLIO 1 1992-1995	PORTFOLIO 2 1996-1999			PORTFOLIO 5 2008-2011
Net Distributed / Cost Multiple	2.3x	1.3x	1.2x	0.5x	0.1x
Net Total Value / Cost Multiple	2.3x	1.4x	1.6x	1.3x	1.2x
Net IRR	31.5%	9.3%	10.3%	7.5%	9.0%

See Note 1 in Additional Information. This does not reflect the actual performance of any investor or fund. These returns demonstrate pro forma net returns based on the proposed allocation (70% fund-of-funds, 20% secondary, 10% direct co-invest) and terms of SpringHarbour 2013 Private Equity Fund. Each portfolio is based on the actual cash flows of investments made by HarbourVest during the period specified. The cash flows are weighted and presented as a hypothetical portfolio based on 70% fund-of-funds (made up of 42% U.S. buyout, 21% U.S. venture, and 7% credit), 20% secondary, and 10% direct co-invest. An investor's return in a specific HarbourVest fund would have been different. The actual net return to limited partners (Net L.P. IRR) of HarbourVest's prior funds is provided in "Appendix - Additional Information About HarbourVest" on pages 41-48. See final pages for additional notes.

HarbourVest Overview



# HarbourVest Team



**Account Manager** Michael Taylor **Managing Director** 

- 14 years with HarbourVest
- 20 years in the industry
- Focuses on Primary Partnership investments
- Serves on the advisory boards of several private equity partnerships



**Operations** Martha Vorlicek Managing Director & COO

- 20 years with HarbourVest
- 31 years in the industry
- Serves on the Executive Committee and Compensation Committee
- Involved in all aspects of HarbourVest's business, including fund formation, initial investments, portfolio and fund accounting, investment monitoring, liquidations, and strategic planning
- Oversees the Firm's finance, administration, compliance, and data systems operations



**Account Manager** Chris Walker Principal

- 14 years with HarbourVest
- 14 years in the industry
- Focuses on Primary Partnership investments
- Serves on the advisory boards of several private equity partnerships

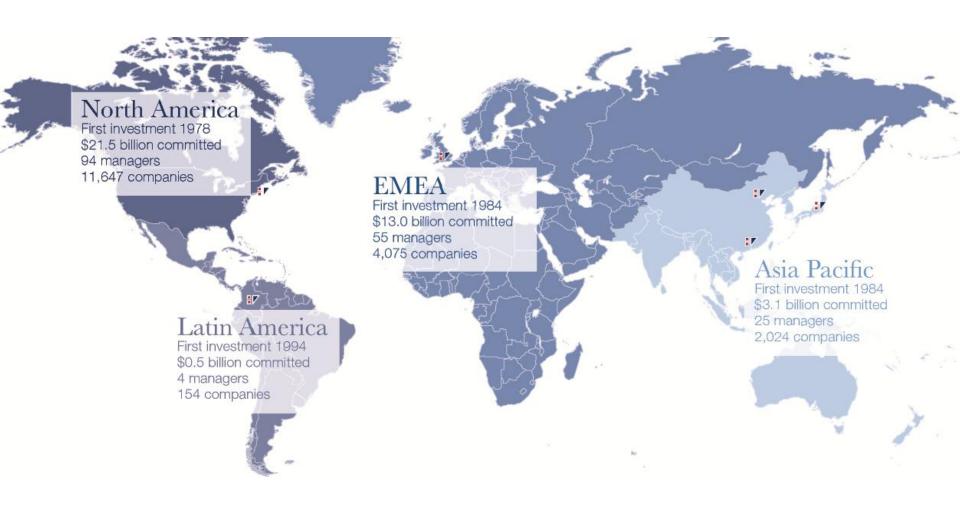


**Client Relations** Nate Bishop Principal

- 5 years with HarbourVest
- 13 years in the industry
- Focuses on HarbourVest's investor relations efforts, including marketing and client service

25 Managing Directors with an average of 16 years working together at HarbourVest

# 30 Years of Global Expertise



# HarbourVest Overview

Established Firm	<ul> <li>Team formed in 1982</li> <li>More than \$30 billion committed to investments over three decades</li> <li>Registered investment adviser with the U.S. Securities and Exchange Commission*</li> <li>Independent, employee owned</li> </ul>
Experienced & Stable Team	<ul> <li>Deep team of more than 250 employees</li> <li>25 managing directors with an average firm tenure of 16 years</li> <li>Nearly 80 investment professionals in Boston, Hong Kong, London, Tokyo, Bogotá, and Beijing</li> </ul>
Focus on Private Equity	<ul> <li>Global expertise across all three investment areas: primary partnerships, secondary investments, direct investments</li> <li>Comprehensive and specialized programs</li> </ul>
Proven Track Record	<ul> <li>One of the longest track records in the industry</li> <li>Demonstrated performance across all strategies</li> <li>Consistent approach to portfolio construction</li> </ul>
Superior Client Service	<ul> <li>Distinguished global investor base – 300 active, institutional clients</li> <li>Responsive to client needs</li> <li>Broad infrastructure – accounting, treasury, tax, trading, investor relations</li> </ul>
Strong Risk Controls	<ul> <li>SSAE16 (formerly SAS 70) reports on controls available to clients and their auditors</li> </ul>

<sup>\*</sup> This does not indicate approval or endorsement of HarbourVest by the U.S. SEC

# Leadership in the Industry

- Leadership in the private equity industry since 1982
- 25 managing directors with an average tenure of 16 years
- Nearly 80 investment professionals, 15 nationalities, 15 languages spoken
- 150 client service, operations, and administrative professionals
- Independent business, owned by the partners



















































# HarbourVest Accolades

#### PRIVATE EQUITY FUND-OF-FUNDS AWARDS







2010, 2009, 2008, 2007, 2006, 2004, 2003







How the GPs Rate the LPs #1 Global Fund-of-Funds<sup>A</sup>

2007

# PRIVATE EQUITY INTERNATIONAL

A Guide to Private Equity **Fund of Funds Managers** #1 Fund of Funds Managers (Ranked by LPs)C

2005

#### **SECONDARY AWARDS**

#### **DIRECT / OTHER AWARDS**









**Secondary House** of the Year<sup>B</sup> 2009



Secondaries Firm of the Year<sup>B</sup>

2008 (#2), 2007 (#2) 2004 (#1)



How the GPs Rate the LPs Top 5 Best Co-Investor<sup>A</sup>

2007



**Investment Excellence** Private Equity<sup>D</sup> 2006

These awards do not necessarily represent investor experience with HarbourVest Partners, LLC or its funds, nor do they constitute a recommendation of HarbourVest Partners, LLC or its services. These awards are based on surveys that are not limited to investors in HarbourVest funds and may not have included all of the investors in HarbourVest funds. These awards are not indicative of HarbourVest's or HVPE's future performance

# Distinguished Investor Base - U.S. and Canada

**Corporations** 

3M

3M Canada

ABB Alcoa

Allegheny Technologies

Allied World Allstate

Battelle Black & Decker Brown & Williamson

BWXT Y-12

**Endowments & Foundations** 

ALSAC (St. Jude's) American Red Cross Cleveland Foundation Dartmouth College

California Institute of the Arts

Heinz Foundation

Jewish Community Fnd. of Montreal

**Public Pensions** 

AAFFS

City of Aurora Baltimore County British Columbia

Chicago Park Employees **Denver Public Schools** 

**Duluth Teachers** 

**Union / Multiemployer Pensions** 

1199SEIU

California Teachers Association Dairy Farmers of America

**Health Service** 

BayCare Health Systems Baystate Health System Children's Hospital Foundation (PA) Chrysler Cummins

**Daimler Trucks** Daimler Chrysler Canada

Desjardins

DirecTV Exelon **ExxonMobil** First Energy General Motors

Goodvear HSBC

Kellogg Foundation **Knight Foundation** Kresge Foundation

Lehigh University

Marguerite Casey Foundation

McKnight Foundation Mellon Foundation The Nature Conservancy

Idaho National Labs Imperial County Iowa Fire and Police

Marvland

Metropolitan Employees

(Nashville & Davidson County)

Montana

Montgomery County

**Edison Pension Trust** 

GCIU

IAM National Pension

Laborers' & Contractors (Ohio)

William Beaumont Hospital California Healthcare Foundation

Catholic Healthcare Partners Charlotte-Mecklenburg Hospital **IBM** 

Imperial Oil Lincoln National MeadWestvaco

Motorists Mutual Insurance

National Grid Northeast Utilities Northwest Airlines Pepco Holdings

Pfizer

Pitnev Bowes Reader's Digest

Parsons Foundation Pomona College

Skillman Foundation **Teagle Foundation** 

Texas Christian University University of Colorado Fnd.

University of Delaware University of Virginia

Montgomery County Schools New York State Common New York State Teachers

Ohio Police and Fire Ohio Teachers Ontario Teachers

Oregon Pennsylvania

Labourers' of Central and Eastern Canada

Minnesota Laborers **New England Carpenters** 

Healthcare Foundation of Greater Kansas City Legacy Health System

Mayo Foundation

R.R. Donnelley Schlumberger

Sentry Insurance Sherwin-Williams SUPFRVALU

Union Pacific United Methodist Church

**UBS** UPS

Wells Fargo

University of Pittsburgh University of Washington Wallace Foundation Weinberg Foundation Washington University Willamette University

YMCA

Sacramento County San Jose Police and Fire San Luis Obispo County

Tacoma

Tennessee Valley Authority

Virginia Washington

Ohio Carpenters

Oregon Retail Employees Southern California UFCW

TIAA-CREF UAW

Memorial Sloan-Kettering Cancer Center

Northwestern Memorial Hospital

This is a list of HarbourVest's largest active limited partners within each region or investor type (as of June 30, 2012). It is not known whether the investors listed here approve or disapprove of HarbourVest, HarbourVest funds, or the investment services provided. This list does not include limited partners who have requested to remain confidential.

# Distinguished Investor Base – Europe, Asia and Latin America

#### **United Kingdom**

Aberdeen City Council Cambridgeshire County Council Cardiff County Council Clwvd Pension Fund **Dorset County Council** Fast Sussex Pension Fund Greater Manchester Pension Fund Hertfordshire County Council Kent County Council London Borough of Lewisham

#### France

Caisse des Dépôts Quartilium (Finama)

#### Germany

Daimler Pension Siemens

#### **Australia**

**AMP ARIA** AUSCOAL Superannuation Austsafe

#### Japan

Aioi Insurance Company Ltd Asahi Kasei Pension Fund Daido Life Insurance Company Fujitsu Pension Fund

#### **Hong Kong**

Grace Financial Limited

#### New Zealand

New Zealand Superannuation Fund

London Borough of Newham London Pensions Fund Authority Norfolk Pension Fund Powvs County Council Shropshire County Pension Fund South Yorkshire Pensions Authority Staffordshire County Council City and County of Swansea Tyne & Wear Pension Fund Warwickshire Pension Fund West Midlands

#### Italy

Compagnia di San Paolo

#### **Nordic Region**

AP 3 AP 7 **BankPension** Norsk Hvdro Pensionkasse

Australia Post Superannuation AustralianSuper Catholic Superannuation Fund **Energy Super** ExxonMobil Superannuation

#### Hitachi

KDDI Pension Fund Mitsubishi UFJ Trust & Banking **National Construction** Association Pension Fund

#### **Singapore**

Bank of Singapore Great Eastern Life Assurance Nanyang Technological University National University of Singapore NTUC Income Insurance

West Yorkshire Pension Fund ASDA Pension Fund BAe Systems Pension Fund Bank of Scotland **BP Pension Fund British Coal Staff** Cambridge College Edmundson Electrical Pension Foreign and Colonial Guy's & St. Thomas' Charity Howden Joinery Pension Plan

#### **Netherlands**

Horeca & Catering **ING Pension Fund** Interpolis Productschappen Shell SPF Beheer TNO

Government Employees Superannuation Health Industry Plan Military Superannuation Tasplan Telstra Super

Pension Fund Association Sompo Japan Insurance Inc. Sony Employees' Pension Fund Sumitomo Pension Fund

#### Colombia

Colfondos **ING Pensiones** Porvenir Protección AFP Skandia AFP Suramericana

J Leon J Sainsbury Mineworkers' Pension MMC UK Pension Fund Oxford Railpen (Railways Pension) Saint-Gobain U.K. Pension Scottish Widows Tesco Pension The Wellcome Trust Westland Pension

#### Switzerland

CERN Comunitas Nestlé PKE Retraites Populaires Quilvest VFF Swissair

TWU Superannuation University of Queensland University of Sydney

Korea Post Insurance Korea Post Savings

#### Chile

**AFP Habitat** AFP Provida AFP Cuprum AFP Planvital Cruz del Sur

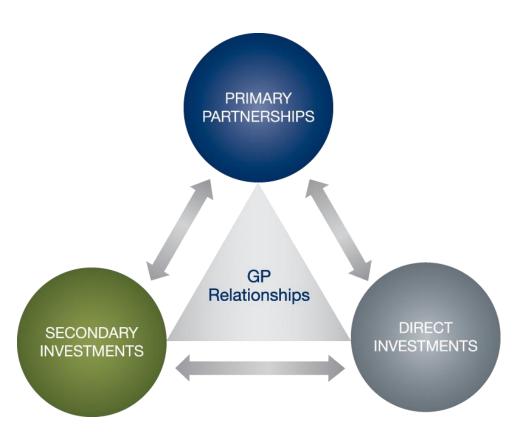
#### Peru

Prima Profuturo AFP The HarbourVest Integrated Private Equity Platform



# The HarbourVest Platform – An Integrated Approach

- Consistent approach for three decades
- Integrated investment platform provides significant advantages
  - Overlapping knowledge base
  - Strong relationships across the industry
  - Collaborative environment
  - Enhanced deal flow, evaluation, and monitoring



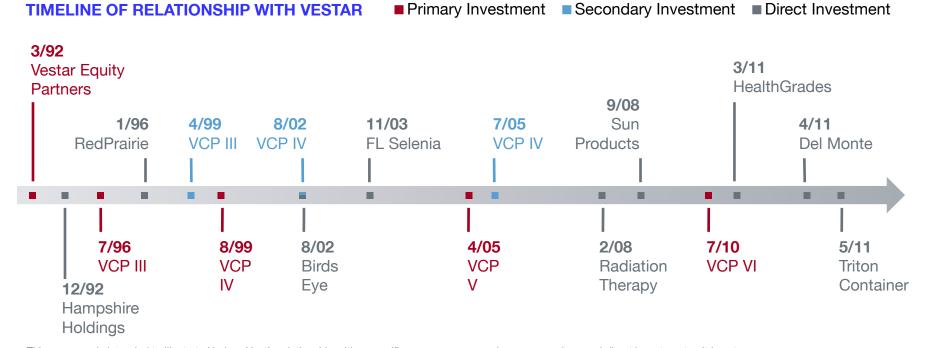
# Complementary Private Equity Strategies

	PRIMARY (FUND-OF-FUNDS)	SECONDARY	DIRECT CO-INVEST	
What is the strategy?	Limited partner positions in funds at their initial formation date	Purchases of private equity assets by acquiring positions in existing funds or portfolios of direct investments	Investment directly into operating companies alongside other general partners	
Why would an investor choose the strategy?	<ul> <li>Access to leading private equity funds</li> <li>Proven approach to portfolio construction</li> <li>Comprehensive foundation of a private equity program</li> </ul>	<ul> <li>Attractive pricing opportunities</li> <li>Diversification across prior vintage years</li> <li>Potential for J-curve mitigation</li> </ul>	<ul> <li>Direct exposure to private equity-backed companies</li> <li>Lower cost than obtaining the equivalent interest in a private company through a traditional direct GP</li> </ul>	
HarbourVest advantage	<ul> <li>One of the largest investors with 30 years of experience in investing in the global private equity market</li> <li>Since making its first private equity investment in 1978, the team has committed \$36 billion to private equity around the world</li> <li>Relationships with 400 general partners and commitments to nearly 1,000 private equity funds with interests in over 17,000 companies since inception</li> </ul>			
HarbourVest's experience	<ul><li>30 years</li><li>\$25 billion committed</li></ul>	<ul><li>26 years</li><li>\$9 billion committed</li></ul>	<ul><li>29 years</li><li>\$4 billion committed</li></ul>	

# Synergies Across HarbourVest's Investment Platform Case Study - Vestar Capital Partners

#### RELATIONSHIP DYNAMICS

- Vestar is a private equity firm specializing in middle-market management buyouts and growth capital investments
- HarbourVest made its first commitment to Vestar in 1992, following their spin-out from First Boston Corporation
- Committed \$246 million across 5 Vestar Funds and member of Advisory Board since 2005
- Reviewed 67 secondary opportunities, investments represent \$19 million of commitments across 2 Vestar funds
- Reviewed ~15 direct opportunities since 1992 and committed \$189 million to 9 co-investments



This summary is intended to illustrate HarbourVest's relationship with a specific manager across primary, secondary, and direct investments. It is not indicative of future performance or of the performance of the investments that the funds may make and is not intended to be indicative of every relationship that HarbourVest has with managers.

# Proven Investment and Decision Making Process

# Sourcing **Evaluation** Selection **Approval Monitoring**

- Leverage HarbourVest platform to generate deal flow
- Identify and track potential investment opportunities
- Discuss new and existing opportunities weekly
- Develop and execute due diligence plan; assemble deal team
- Evaluate each opportunity thoroughly: sponsor, strategy, structure, company analysis, industry
- Seek feedback across investment disciplines and locations to refine due diligence
- Negotiate terms and structure
- Utilize consensus-driven review and approval process involving all investment disciplines
- Obtain and document formal investment committee approval
- Monitor and assess investments, portfolio development, and performance
- Active management of investments by participating in annual and advisory board meetings

# Regulatory and Control Environment

#### **REGISTERED WITH THE SEC** SINCE INCEPTION

- HarbourVest Partners, LLC is registered with the U.S. Securities and Exchange Commission (SEC) under the Investment Advisors Act of 1940\*
- Independently-owned
- **Dedicated Chief Compliance** Officer (CCO) supported by 5 additional staff members
- Firm-wide Code of Ethics
- Electronic monitoring of personal securities transactions, political contributions and hospitality receipt or expenditures
- Annual compliance training for all global employees

#### **AUDIT ORIENTED**

- Audit Committee meets semiannually and includes 2 managing directors independent from the financial reporting process
- Auditor Ernst & Young
- Separate opinion issued regarding equity allocation's compliance with limited partnership agreement
- Semi-annual review of compliance with limited partnership agreements
- Operational due diligence program over general partners (recalculating management fee, carry allocation, comparison of expense ratios, review GP clawbacks and loss reallocations)
- Annual operational questionnaire to selected group
- Review of auditor quality

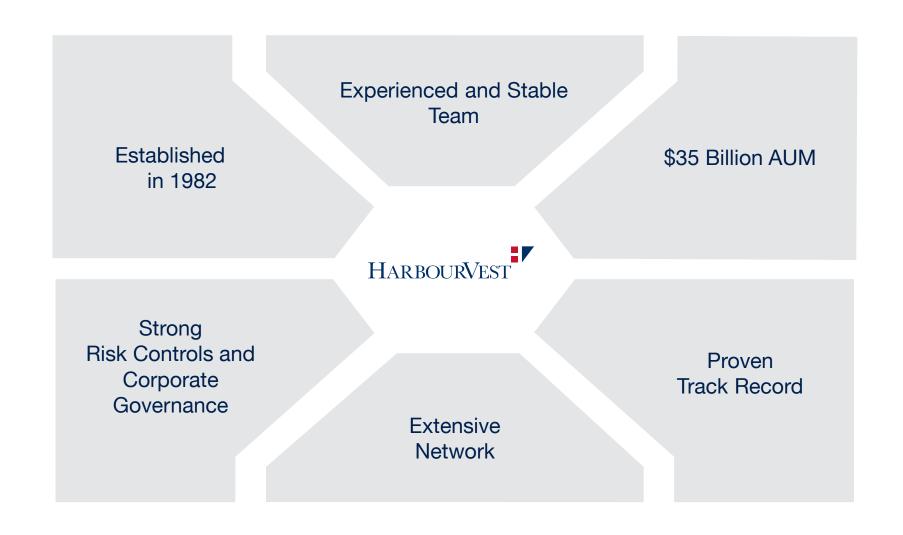
#### **FOCUSED ON STRONG CONTROL ENVIRONMENT**

- Issue annual SSAE 16 (formerly SAS 70) report by external auditors, which includes review of internal control environment and identifies and tests key controls
  - Vote sheet documents investment staff approval for all transactions
  - Review and approval of capital calls, distributions, management fees, and carry
  - Authorized signatory required to update wiring instructions
  - Access to systems documented and approved
  - Segregation of duties

Summary



# A Trusted Private Equity Manager



# Appendix



Private Equity Fund Cash Flows



# How Do Private Equity Fund Cash Flows Work?

#### SINGLE PRIVATE EQUITY PARTNERSHIP



#### **Investment Stage (Years 1-5)**

- Capital commitments are made by limited partner at partnership's closing
- Investments are made in portfolio companies and typically can be made through Year 5
- Capital is called to fund investments as needed

#### **Development Stage (Years 3-8)**

- Manager works to add value to portfolio companies
- Follow-on investments are made
- Initial investments start to mature
- Mature investments are exited
- Cash distributions are paid to investors

#### **Liquidation Stage (Years 8-10)**

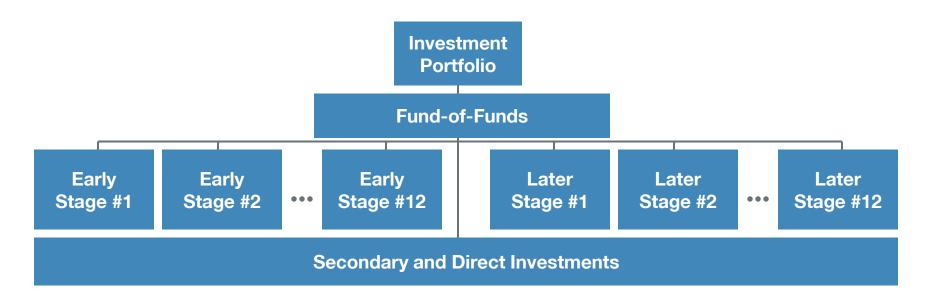
- Many investments have been exited
- Several investments are left. to wind down
- Provisions to extend usually in one to two year increments up to a maximum of four years

Shown for illustrative purposes only. Provides an example of the mechanics and cash flows of a private equity fund. Not intended to project the performance of any future fund. Cash flows are displayed as a % of capital committed. There is no assurance that distributions will be generated as shown or that they will be sufficient to cover capital calls.

**Investment Process** 



# Fund-of-Funds



#### **POSITIVES**

- Single investment decision
- Access to top-tier managers
- Diversification
- Consolidation of cash management and reporting
- Benefit of experience and reputation
- Potential for earlier returns through secondary investments

#### **CONCERNS**

- Less control
- Incremental expense
- Illiquidity discount

# Filtering the Best Opportunities

#### **Historical Returns**

- Top quartile performance
- Strong absolute returns
- Projected performance of unrealized portfolio

#### **Strategy and Approach**

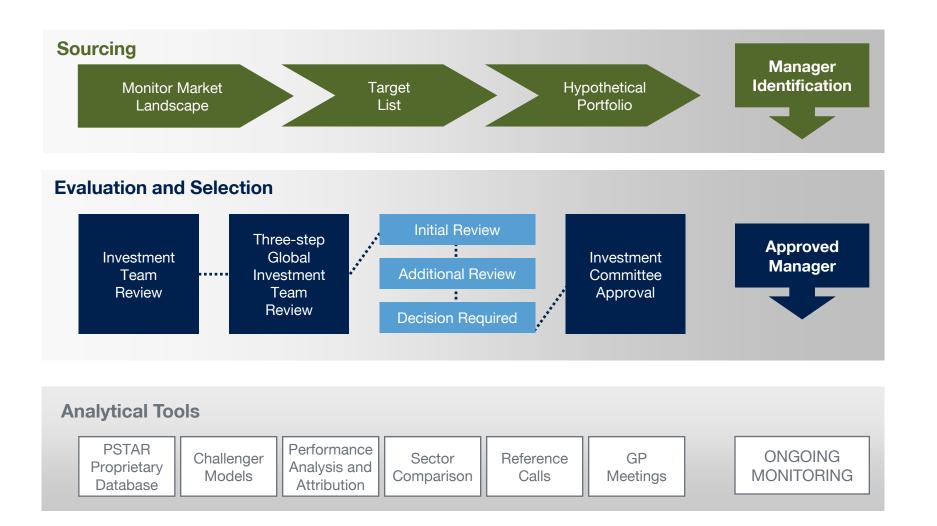
- Size, stage, and sector of target investment companies
- Historical and projected operational impact on portfolio companies
- Pricing strategy at entry and exit
- Use of leverage and relationship with debt providers
- Deal origination
- Sources of liquidity

#### **Team Dynamics**

- Stability and cohesiveness of team
- Individuals' skill sets, networks, and experience



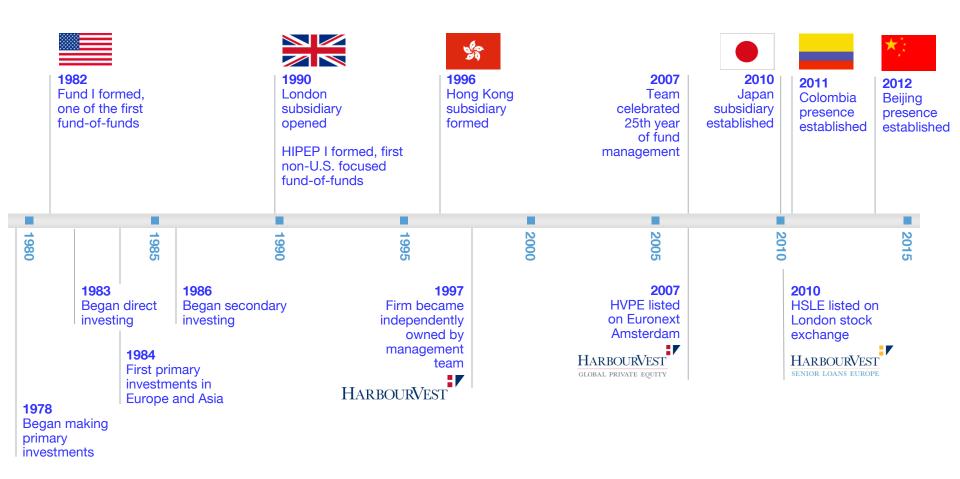
# Bottom Up - Manager Analysis and Selection



Additional Information About HarbourVest



### Established Firm with Three Decades of Experience



See final pages for additional notes

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# Seasoned, Stable, Local Investment Team

		Firm Tenure	Related Experience	
		(in years)*	(in years)	Education (Undergraduate / Graduate)
Managing Directors	D. Brooks Zug, CFA (Sr. MD)	35	42	Lehigh / Harvard, MBA
	George Anson (L)	22	29	Univ. of Iowa
	David Atterbury (L)	8	18	Univ. of Bath
	Kathleen Bacon (L)	19	24	Dartmouth / Dartmouth, MBA
	Brett Gordon	14	15	Boston University / Babson, MBA
	William Johnston	29	33	Colgate / Syracuse, MBA
	Jeffrey Keay	13	16	Holy Cross
	Tatsuya Kubo (T)	3	23	Waseda University / Duke, MBA
	Peter Lipson (B)	13	14	Univ. of CA / Univ. of VA, MS / Harvard, MBA
	Frederick Maynard	27	29	Wesleyan / Dartmouth, MBA
	John Morris	17	24	Clark / Columbia, MBA
	Ofer Nemirovsky	26	30	Univ. of Penn / Harvard, MBA
	Julie Ocko	12	24	Univ. of North Carolina / Univ. of Virginia, MBA
	Alex Rogers (HK)	12	14	Duke / Harvard, MBA
	Sally Shan	1	20	Renmin University / Yale, MBA
	Gregory Stento	14	29	Cornell / Harvard, MBA
	Michael Taylor	14	20	U.S. Naval Academy / Wharton, MBA
	John Toomey	13	15	Harvard / Harvard, MBA
	Sebastiaan van den Berg (HK)	7	16	Univ. of Amsterdam / London School Econ. MS
	Scott Voss (HK)	13	13	Bryant / Babson, MBA
	Robert Wadsworth	26	30	Univ. of Virginia / Harvard, MBA
	Peter Wilson (L)	17	22	McGill / Harvard, MBA
Principals	Corentin du Roy, CFA (L)	10	13	Paris IX Dauphine University
Timolpaio	L. Carolina Espinal (L)	9	11	Rice / London Business School, MS
	Karim Flitti (L)	2	14	ESSEC
	Tim Flower (HK)	4	14	Univ. of Nottingham
	Valérie Handal (L)	6	16	London School Econ. / Harvard, MBA
	lan Lane	9	13	Univ. of Florida / Harvard, MBA
	Mark Nydam	1	27	Yale, MS / University of Chicago, MA and MBA
	Amanda Outerbridge	12	12	Babson
	Michael Pugatch	9	11	Babson
	Claudio Siniscalco (L)	6	13	Harvard / Harvard. MBA
	Christopher Walker	14	14	Providence College / Boston College, MS
Vice Presidents	Francisco Arboleda (B)	1	9	Universidad de los Andes
	Alex Barker (L)	2	11	Oxford
	Arnold Berner (L)	2	9	ESSEC
	Till Burges (L)	6	12	University of Applied Science / IESE, MBA
	Minjun Chung (HK)	2	8	Yonsei University / INSEAD, MBA
	John Fiato	19	19	Salem State College
	McComma Grayson III	5	8	Harvard / Harvard, MBA
	Ryan Gunther	7	8	Williams / Columbia, MBA
	Edward Holdsworth (L)	2	8	Bristol University
	Haide Lui (HK)	6	10	Cambridge / Cambridge, MA
	Craig MacDonald (L)	7	10	Univ. of North Carolina
	Tiffany Obenchain	i	7	Northwestern University / Harvard, MBA
	Rajesh Senapati	5	7	Univ. of Chicago / Northwestern, MBA
	Matthew Souza	8	15	Boston College / Babson, MBA
	Kelvin Yap, CA, CFA (HK)	6	10	Monash University
	David Zug	7	12	Dartmouth / Univ. of Virginia, MBA
	<b>_</b> 3		. <u>-</u>	

<sup>\*</sup> Includes tenure with HarbourVest Partners, LLC (1997-today), Hancock Venture Partners, Inc. (1982-96), and John Hancock Life Insurance Co (1977-81) Note: Includes employees of HarbourVest Partners, LLC, HarbourVest Partners (U.K.) Limited, HarbourVest Partners (Asia) Limited, and HarbourVest Partners (Japan) Limited.

# HarbourVest - Deep Operational and Service Expertise

			Firm Tenure (in years)*	Related Experience (in years)	Education (Undergraduate / Graduate)
Operations	Martha Vorlicek	Managing Director, Chief Operating Officer	20	31	Babson
Listed Products	Stuart Howard, ACA (L)	Principal and Chief Operating Officer, European Listed Products	1	16	Swansea University
Accounting & Finance (40 Professionals)	Karin Lagerlund, CPA	Managing Director, Chief Financial Officer	12	25	Washington State
	John Nelson, CPA	Vice President, Fund Controller	13	30	Stonehill / Babson, MBA
Client & Consultant Relations (28)	Laura Thaxter	Principal, Marketing & Client Communications	12	17	Dartmouth
	Nathan Bishop	Principal	5	13	Univ. of Rochester
	Aris Hatch	Principal	5	13	Wellesley and MIT
	Simon Lund (HK)	Principal	3	18	University of Edinburgh
	Hannah Tobin (L)	Principal	15	15	Univ. College Dublin
	Maggie Chan (HK)	Vice President	5	9	New York University
	Brian Chiappinelli	Vice President	2	16	Hamilton / Boston University, MS
	Wladimir Ortega	Vice President	1	19	Pace University, BBA
Portfolio Analytics (26)	Julie Eiermann	Principal	20	26	Univ. of New Hampshire
Tax & Compliance (21)	Mary Traer, CPA	Managing Director, Chief Administrative Officer	15	22	Univ. of Virginia / Univ. of Virginia, MS
(2.7)	Greg Pusch	Senior Vice President, Chief Compliance Officer	1	15	U.S. Naval Academy / Univ. of Penn, J.D.
	Monique Austin	Vice President, U.S. Counsel	1	9	Boston College / Boston University, J.D.
	Nicholas du Cros	Vice President, U.K. Legal & Compliance Officer	1	14	Macquarie Univ. / Univ. of W. Australia, LLB
	Bruce Pixler, CPA	Vice President, Director of Taxation	8	29	Bowling Green State
Treasury (12)	Jack Wagner	Vice President, Treasurer	5	30	Univ. of Conn. / Univ. of Hartford, MBA
	Sandra Pasquale, CPA	Vice President, Assistant Treasurer	14	21	Bentley / Suffolk, MBA
Trading (1)	Jecca Auchterlonie	Equity Trader and Distribution Manager	7	15	Lynchburg College / Simmons, MBA

<sup>\*</sup> Includes tenure with HarbourVest Partners, LLC (1997-today), Hancock Venture Partners, Inc. (1982-96), and John Hancock Life Insurance Co (1977-81) Note: Includes employees of HarbourVest Partners, LLC, HarbourVest Partners (U.K.) Limited, HarbourVest Partners (Asia) Limited, and HarbourVest Partners (Japan) Limited.

# Comprehensive and Specialized Programs

COMPREHENSIVE FUND-OF-FUNDS PROGRAM	S	STATUS
U.S. Market	Fund IX Investment Program	Open
Europe, Asia, and Emerging Markets	HIPEP VII Investment Program	1H 2013
SPECIALIZED PROGRAMS		
Secondary	Dover Street VIII	Open
	2011 Secondary Overflow	Open
Sector-Focused	Cleantech II	Open
	Latin America Fund	Q4 2012
Direct / Co-Investment	2012 Direct Fund	Open
	Senior Loans Europe II	2H 2012
	Mezzanine Income Fund	2H 2012
IOTED VELICIES		
STED VEHICLES		
HarbourVest Global Private Equity		Euronext Amsterdam / LSE
HarbourVest Senior Loans Europe		LSE

# HarbourVest Global Manager Relationships

U.S. VENTURE	U.S. BUYOUT	U.S. CREDIT	EUROPE	ASIA PACIFIC	EMERGING MARKETS
Accel Andreessen Horowitz August Capital Austin Ventures Bain Ventures Battery Ventures Bessemer Venture Partners Carmel Ventures Columbia DCM Domain Partners Draper Fisher Jurvetson Foundation Capital Galen Partners Ignition Capital Insight Ventures Kleiner Perkins Lightspeed New Enterprise Associates Oak Investment Partners Redpoint Ventures Sigma Partners Spark Capital Summit TA Associates TCV Third Rock Ventures Trident U.S. Venture Partners Venrock Versant	ABRY Partners Bain Capital Berkshire Partners Blackstone Partners EOS Capital Green Equity Partners GTCR Hellman & Friedman Kelso KKR Madison Dearborn Marlin Equity Partners Olympus Partners Pfingsten Providence Equity Partners Silver Lake Sterling Capital Sun Capital The Resolute Fund Thoma Bravo Thomas H. Lee Partners TPG Vector Capital Vestar Capital Wellspring Capital Welsh, Carson, Anderson & Stowe Wicks Capital	ABRY Partners Centerbridge Capital Clearwater Capital Falcon GSO Partners HIG Partners Hutton Collins Indigo Capital OCM Summit Partners Sun Capital TA Associates	Abenex Partners Advent International BC Partners Charterhouse Capital Chequers Capital CICLAD CVC ECI EQT Gilde Partners HitecVision Holtzbrinck Ventures IK Investment Parnters Index Ventures Inflexion Investindustrial Litorina Quadriga Capital Waterland PE	Archer Capital Bain Capital Asia CHAMP CHAMP Ventures ChrysCapital CITIC DCM Everstone Capital Hahn & Co. IDG-Accel India Value Fund KKR	Actera Partners Advent Latin America Baring Vostok Ethos Private Equity Helios JVP Linzor Southern Cross Latin America Turkish Private Equity Victoria

### HarbourVest Partners IX-Venture Fund L.P.

### \$1,000 Million Target Size

\$383.2 Million Committed to Investments

Commitment Period 2011-2014

PRIMARY PARTNERSHIPS \$750 Million (\$362.0 Million Committed)								
EAR	LY STAGE					G	ROWTH EQU	JITY
CANAAN IX Menio Park \$600 M 1/12		BATTERY VENTURES IX Waltham, MA \$750 M 3/10	BESSEMER VENTURE PARTNERS VIII Larchmont, NY \$1,600 M 3/11	BAIN CAPITAL VENTURE 2012 Boston \$650 M 1/12	AUGUST CAPITAL VI, OPPOR- TUNITY VI Menlo Park \$300 M, \$250 M	INSIGHT VENTURE VII New York \$1,569 M 12/10	TA ATLANTIC AND PACIFIC VII Boston \$1,750 M 6/12	
\$20.0 M		\$29.0 M	\$25.0 M	\$26.0 M	\$35.0 M	\$20.0 M	\$45.0 M	
VENTURE IX Menlo Park \$675 M 1/12		KPCB DG, KPCB XV Menlo Park \$1,050 M, \$525 M 11/10, 5/12	ACCEL GROWTH II, ACCEL XI Palo Alto \$875 M, \$475 M 6/11	ANDREESSEN HOROWITZ III Palo Alto \$900 M 1/12		REDPOINT OMEGA II Menlo Park \$400 M 10/11		
\$40.0 M		\$26.0 M	\$41.0 M	\$25.0 M		\$30.0 M		

	ONDARY INVESTMENTS	
\$150-\$200	Million (\$13.2 Million Committed)	
Project TDR (8/11)	\$9.9 M	

Project 1DR (8/11)
Project Panama (8/12) \$3.3 M

DIRECT INVESTMENTS \$50-\$100 Million (\$8.0 Million Committed)					
NCP (10/12)	\$8.0 M				

## HarbourVest Partners IX-Buyout Fund L.P.

\$1,500.0 Million Target Size

\$244.4 Million Committed to Investments

Commitment Period 2011-2014

		PRIMARY PARTNER (\$210.0 Milli	RSHIPS \$1,1 on Committe				
(\$	SMALL BUYOUTS \$350 Million 65.0 Million Committed)		MEDIUM BUYOUTS \$550 Million (\$95.0 Million Committed)			LARGE BUYOUTS \$200 Million (\$50.0 Million Committed)	
H.I.G. GROWTH BUYOUTS & EQUITY II Miami \$500 M 6/11		GTCR FUND X/A&B Chicago \$3,233 M 1/11	COURT SQUARE CAPITAL PARTNERS III New York \$3,000 M 5/12			SILVER LAKE PARTNERS IV* Menlo Park \$7,500 M	
\$15.0 M		\$25.0 M	\$45.0 M			\$50.0 M	
THOMA BRAVO FUND X Chicago \$1,250 M 12/11		VISTA EQUITY PARTNERS IV Chicago \$3,440 M 10/11					
\$40.0 M		\$25.0 M					
AMERICAN INDUSTRIAL PARTNERS V New York \$717.5 M 12/11							
\$10.0 M							
	<b>SECONDARY IN \$250-\$300 Million</b> (\$12					<b>NVESTMEN</b> \$22.2 Million	
Project TDR (& Project Panam	3/11) \$8.7 M			CareCentrix (9/11 ReCommunity Ho Zayo (7/12) Secure –24 (8/12	1) oldings (10/1	\$ 1), (12/11) \$ \$	5.0 M 4.7 M 7.5 M 5.0 M

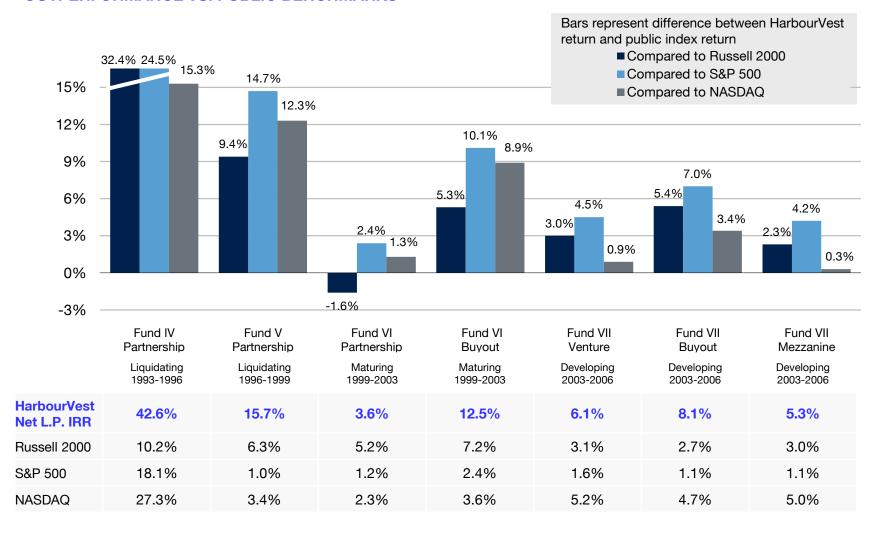
# HarbourVest Partners IX-Credit Opportunities Fund L.P.

\$500.0 Million Target Size \$73.5 Million Committed to Investments Commitment Period 2011-2014

	PRIMARY PARTNERSHIPS \$375.0 Million (\$65.0 Million Committed)									
<b>MEZZANINE DEBT</b> \$175 Million (\$40.0 Million Committed)			<b>DISTF</b> <b>T</b> (\$15.0	OTHER \$50 Million (\$10.0 Million Committed)						
WINDJAMMER SENIOR EQUITY FUND IV Newport Beach \$700 M 3/12			WAYZATA OPPORTUN- ITIES FUND III* Wayzata, MN \$2,500 M			ABRY ADV. SECURITIES FUND II Boston \$1,266 M 3/11				
\$20.0 M			\$15.0 M			\$10.0 M				
ABRY SENIOR EQUITY IV Boston \$950 M 10/12										
\$20.0 M										
Project TDR (8/ Project Panama	\$75-\$10 (\$3.0 Million (11)	NVESTMENT 0 Million Committed)	\$2.2 M \$0.8 M			on				

### HarbourVest Outperformance – U.S. Fund-of-Funds Program

#### **OUTPERFORMANCE VS. PUBLIC BENCHMARKS**



### U.S. Program Performance

### **AS OF JUNE 30, 2012**

	FUND III*	FUND IV	FUND V	FUNE	VI		FUND VI			FUND VII	I
Initial Capital Call	December 1988	October 1993	January 1997	May 1	999	February 2003			October 2006		
Status	Liquidated	Liquidating	Liquidating	Matur	ring	I	Developing	9	Investing		
<b>Commitment Period</b>	1989-1993	1993-1996	1996-1999	1999-2	2003		2003-2006	6	2006-2011		
(\$ Millions)	Partnership Portfolio	Partnership Fund	Partnership Fund	Partnership Fund	Buyout Fund	Venture Fund	Buyout Fund	Mezzanine Fund	Venture Fund	Buyout Fund	Mezzanine Fund
Committed Capital	\$99.3	\$196.4	\$707.1	\$3,030.3	\$1,084.8	\$2,020.2	\$2,020.2	\$428.4	\$2,084.6	\$2,937.9	\$485.1
Contributed Capital	99.3	186.5	696.5	2,933.1	1,025.2	1,834.7	1,764.8	389.8	1,590.1	1,906.1	351.0
Distributions	229.8	725.0	1,126.0	2,392.7	1,446.2	634.0	912.9	203.0	188.9	252.2	85.2
Total Value	229.8	730.0	1,197.5	3,701.8	1,849.3	2,448.2	2,500.5	487.6	1,978.0	2,315.5	403.3
Distributions / Contributed	2.3x	3.9x	1.6x	0.8x	1.4x	0.3x	0.5x	0.5x	0.1x	0.1x	0.2x
Total Value / Contributed	2.3x	3.9x	1.7x	1.3x	1.8x	1.3x	1.4x	1.3x	1.2x	1.2x	1.1x
Net L.P. IRR	17.9%*	42.6%	15.7%	3.6%	12.5%	6.1%	8.1%	5.3%	7.3%	6.0%	5.1%
Public Market Compariso	n <sup>8</sup>										
Russell 2000	N/A	10.2%	6.3%	5.2%	7.2%	3.1%	2.7%	3.0%	6.3%	4.3%	6.5%
S&P 500	N/A	18.1%	1.0%	1.2%	2.4%	1.6%	1.1%	1.1%	4.8%	3.0%	4.8%
NASDAQ	N/A	27.3%	3.4%	2.3%	3.6%	5.2%	4.7%	5.0%	9.0%	7.0%	9.4%

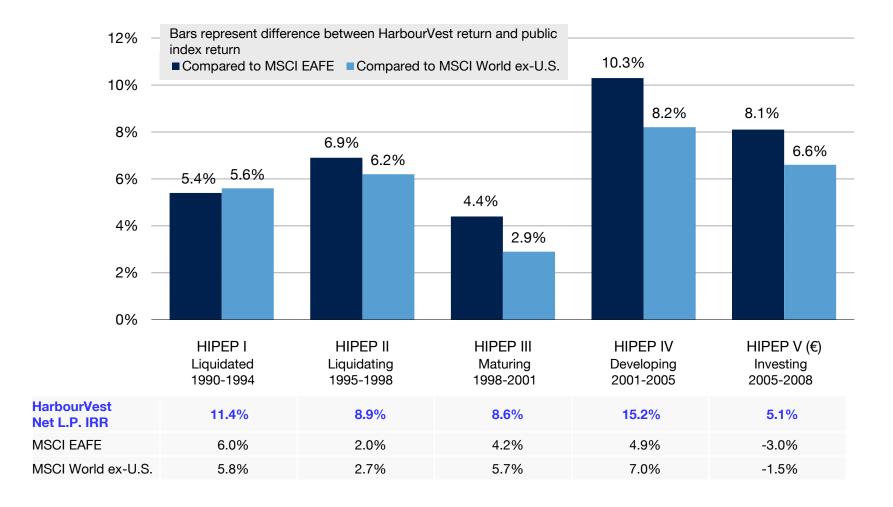
<sup>\*</sup> Although Fund III was comprised of both partnership and direct investments, the figures shown above present partnership investments only to allow for a relevant comparison across investment programs. The "Net L.P. IRR" for Fund III is a "net portfolio IRR" which reflects the performance of the fund's partnership investments only, net of the fees, expenses, and carried interest of the partnership investments and the HarbourVest fund. See Note 7 for further explanation. The actual Net L.P. IRR, which reflects the net performance of the entire fund (partnership and direct investments) and is based on cash flows to and from limited partners, is 13.9%. The comparable public market comparison is NASDAQ 16.3% and S&P 500 11.2%.

N/MIRR not meaningful as the fund is still investing and a significant amount of capital is yet to be called See Note 8 for Public Market Comparison explanation

The Fund IX Investment Program can invest up to 35%, in aggregate, in secondary transactions and direct investments with a limit of 10% for direct investments. The net performance of HarbourVest's prior secondary funds and prior U.S. direct funds is provided in Note 9. See final pages for additional notes

## HarbourVest Outperformance - HIPEP Fund-of-Funds Program

#### **OUTPERFORMANCE VS. MSCI EAFE AND MSCI WORLD EX-U.S.**



### HIPEP Program Performance

### **AS OF JUNE 30, 2012**

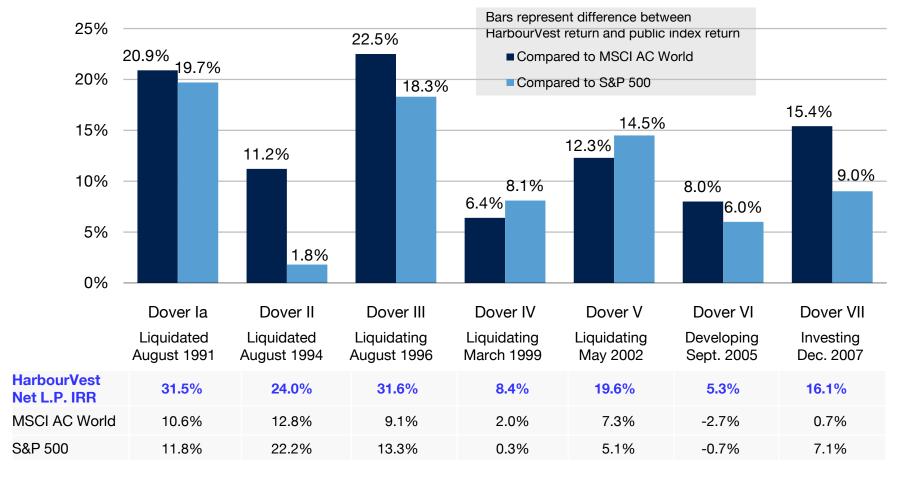
	HIPEP*	HIPEP II	HIPEP III	HIPEP IV	HIPEP V
Initial Capital Call	June 1990	June 1995	June 1998	April 2001	July 2005
Status	Liquidated	Liquidating	Liquidating	Maturing	Investing
<b>Commitment Period</b>	1990-1994	1995-1998	1998-2001	2001-2005	2005-2008
	Partnership	Partnership	Partnership	Partnership	Partnership
(\$/€ Millions)	Portfolio	Fund	Fund	Fund	Fund
Committed Capital	\$192.6	\$849.5	\$1,717.2	\$2,151.3	€ 2,375.0
Contributed Capital	192.6	833.5	1,682.8	2,054.5	1,917.7
Distributions	351.5	1,177.3	2,415.9	2,513.4	229.0
Total Value	351.5	1,183.5	2,598.0	3,567.7	2,308.4
Distributions / Contributed	1.8x	1.4x	1.4x	1.2x	0.1x
Total Value / Contributed	1.8x	1.4x	1.5x	1.7x	1.2x
Net L.P. IRR	12.5%*	8.9%	8.6%	15.2%	5.1%
Public Market Compariso	on <sup>8</sup>				
MSCI EAFE	N/A	2.0%	4.2%	4.9%	-3.0%
MSCI World	N/A	2.9%	3.3%	5.2%	1.3%
MSCI World ex-US	N/A	2.7%	5.7%	7.0%	-1.5%

<sup>\*</sup> Although HIPEP was comprised of both partnership and direct investments, the figures shown above present partnership investments only to allow for a relevant comparison across investment programs. The "Net L.P. IRR" for HIPEP is a "net portfolio IRR" which reflects the performance of the fund's partnership investments only, net of the fees, expenses, and carried interest of the partnership investments and the HarbourVest fund. See Note 7 for further explanation. The actual Net L.P. IRR, which reflects the net performance of the entire fund (partnership and direct investments) and based on cash flows to and from limited partners, is 11.4%. The comparable public market comparison is MSCI EAFE 6.0%. See Note 8 for Public Market Comparison explanation

See final pages for additional notes

# HarbourVest Outperformance - Dover Street Program

#### **OUTPERFORMANCE VERSUS PUBLIC BENCHMARKS**



Aggregate outperformance of 10.9% compared to S&P 500 and 14.2% compared to MSCI AC World since inception

## Dover Street Program Performance Summary

### \$9.2 billion committed to secondary investments since 1986 Aggregate gross IRR for all secondary investments of 21.8%\*

### **AS OF JUNE 30, 2012**

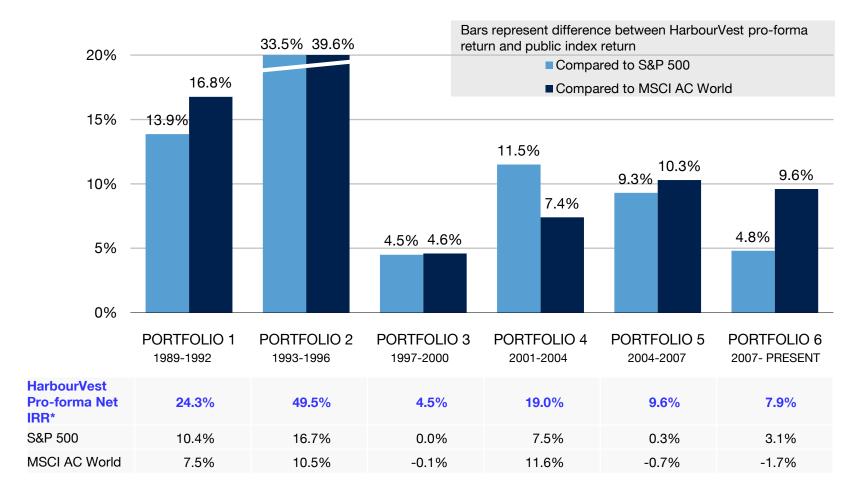
	Dover la	Dover lb	Dover II	Dover III	Dover IV	Dover V	Dover VI	Dover VII
Date Formed	August 1991	May 1992	August 1994	August 1996	March 1999	May 2002	Sept. 2005	Dec. 2007
Status	Liquidated	Liquidated Continental	Liquidated	Liquidating	Liquidating	Liquidating	Developing	Investing
Geographic Focus	U.S.	Europe	Global	Global	Global	Global	Global	Global
Fund Performance								
(\$∕£ Millions)								
Committed Capital	\$10.1	£10.6	\$38.4	\$101.0	\$213.8	\$515.2	\$621.2	\$2,929.3
Paid-in Capital	10.1	10.6	38.4	101.0	202.0	492.0	557.3	2,459.0
Distributions	23.7	19.5	67.9	227.7	280.0	658.0	259.2	476.9
Total Value	23.7	19.5	67.9	229.7	299.1	803.3	718.2	3,350.0
Distributions/Contributed	2.3x	1.8x	1.8x	2.3x	1.4x	1.3x	0.5x	0.2x
Total Value/Contributed	2.3x	1.8x	1.8x	2.3x	1.5x	1.6x	1.3x	1.4x
Net L.P. IRR	31.5%	19.0%	24.0%	31.6%	8.4%	19.6%	5.3%	16.1%
Public Market Comparison <sup>8</sup>								
MSCI AC World	10.6%	N/A	12.8%	9.1%	2.0%	7.3%	-2.7%	0.7%
S&P 500	11.8%	N/A	22.2%	13.3%	0.3%	5.1%	-0.7%	7.1%

<sup>\*</sup> As of June 30, 2012. Reflects all secondary investments including those made by the Dover Street Program and by HarbourVest's comingled fund-offunds. This performance is presented on a gross basis. It reflects the fees, expenses, and carried interest of the underlying partnership investments, but does not reflect management fees, carried interest, and other expenses borne by investors in the HarbourVest Funds, which will reduce returns. See Note 2 for additional information.

Past performance is no guarantee of future returns. See Note 8 for Public Market Comparison explanation See final pages for additional notes

# HarbourVest Outperformance – Direct Co-Investment Strategy

#### **OUTPERFORMANCE VS. PUBLIC BENCHMARKS**



As of June 30, 2012

<sup>\*</sup> See notes on prior pages and Note E for public market comparison explanation See final pages for additional notes

### Direct Co-Investment Performance Summary

### **AS OF JUNE 30, 2012**

	PORTFOLIO 1	PORTFOLIO 2	PORTFOLIO 3	PORTFOLIO 4 *	PORTFOLIO 5 *	PORTFOLIO 6	
\$ MILLIONS	1989-1992	1993-1996	1997-2000	2001-2004	2004-2007	2007-PRESENT	
ALL INVESTMENTS A, B							
Number of Companies	30	41	49	29	51	56	
Total Cost	\$84.4	\$151.7	\$665.0	\$440.8	\$1,044.8	\$1,450.4	
Proceeds	\$201.0	\$400.8	\$775.8	\$773.1	\$901.8	\$385.7	
Total Portfolio Value	\$201.0	\$400.8	\$865.1	\$821.7	\$1,664.2	\$1,783.8	
Proceeds / Total Cost	2.4x	2.6x	1.2x	1.8x	0.9x	0.3x	
Total Value / Cost	2.4x	2.6x	1.3x	1.9x	1.6x	1.2x	
Gross Portfolio IRR	27.5%	55.7%	5.8%	22.2%	11.8%	9.2%	
REALIZED INVESTMENTS A, B							
Number of Companies Realized	30	41	45	26	15	6	
Total Cost	\$84.4	\$151.7	\$604.8	\$409.1	\$290.5	\$138.1	
Proceeds	\$201.0	\$400.8	\$745.2	\$758.6	\$658.2	\$307.9	
Total Value / Total Cost	2.4x	2.6x	1.2x	1.9x	2.5x	2.6x	
Gross Portfolio IRR (realized investments)	27.5%	55.7%	5.6%	23.9%	21.9%	82.1%	
PRO FORMA NET RETURNS B, C							
Net Total Value / Cost Multiple	2.1x	2.4x	1.2x	1.7x	1.5x	1.2x	
Net IRR	24.3%	49.5%	4.5%	19.0%	9.6%	7.9%	
Public Comparison - S&P 500 <sup>E</sup>	10.4%	16.7%	0.0%	7.5%	0.3%	3.1%	
Public Comparison - MSCI AC World <sup>E</sup>	7.5%	10.5%	-0.1%	11.6%	-0.7%	-1.7%	

<sup>\*</sup> Portfolio 4 ends in November 2004. Portfolio 5 mirrors the investment period of the 2004 Direct Fund (12/1/2004 - 9/26/2007) and Portfolio 6 mirrors the investment period of the 2007 Direct Fund (9/27/2007 through today).

See Notes A, B, C, D, and E in Additional Information. The returns above demonstrate HarbourVest's experience in selecting investments. An investor's return in a specific fund would have been different. Alnvestment returns are presented on a gross basis and do not reflect management fees, carried interest, and other expenses borne by investors, which will reduce returns. <sup>C</sup>Pro forma net returns are based on the 2012 Direct Fund terms. HarbourVest's direct funds formed before 2004 generally had higher fees than current funds. The actual net return to limited partners (Net L.P. IRR) of HarbourVest's prior direct funds is provided in Note D. See final pages for additional notes.

Secondary Investment Opportunity



## What Are Secondary Investments?

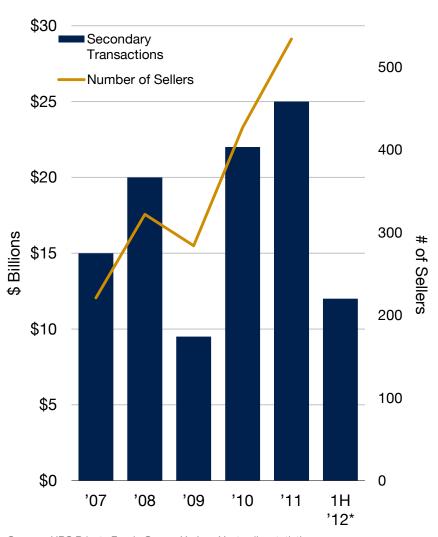
- Purchase of an existing private equity fund or company from the existing investor (seller)
- Can include limited partnership interests in funds, portfolios of operating companies, or a mixture of both
- Sellers can include all types of private equity investors: financial institutions, pension funds, endowments, corporations, and others
- An increasing number of transactions are highly customized to allow sellers to accomplish multiple objectives

#### **BENEFITS**

- J-curve mitigation
- Vintage year diversification
- Potential to capitalize on distress during challenging economic times
- Reduced blind pool risk compared to primary investments

### Growth of the Secondary Market

#### SECONDARY TRANSACTION VOLUME



- Growth in deal flow across cycles
- More private equity created over last 5 years than any period in history
- Growth in number of sellers reflects increasing acceptance of secondary market
- Limited partners taking liquidity into their own hands

Source: UBS Private Funds Group, HarbourVest seller statistics

# Secondary Transaction Types

	TRADITIONAL	SECONDARY DIRECT	STRUCTURED
Definition	<ul> <li>LP interests in existing private equity funds</li> </ul>	<ul> <li>Newly-formed partnerships created to purchase direct portfolios</li> </ul>	<ul> <li>New entity formed to provide customized liquidity solution for seller</li> </ul>
Examples	<ul> <li>Buyout, venture, mezzanine, distressed</li> </ul>	<ul> <li>Management spin-outs, orphaned corporate portfolios, tail-end portfolios</li> </ul>	<ul> <li>Joint ventures, option on unfunded, preferred investment in portfolios</li> </ul>
HarbourVest Advantage	<ul> <li>Capitalize on strong information access and deal flow</li> <li>Leverage primary group resources to source and perform manager evaluation</li> </ul>	<ul> <li>Leverage significant experience in complex and high profile transactions</li> <li>Use primary capabilities as strategic differentiator</li> <li>Use primary and direct group resources to help with due diligence</li> </ul>	<ul> <li>Use skill set and deep resources to develop unique transaction structures</li> <li>Leverage reputation as pioneer in this space</li> </ul>
HarbourVest Experience	<ul> <li>First transaction in 1986</li> <li>Over 800 interests purchased in over 350 managers</li> </ul>	<ul> <li>First transaction in 1995</li> <li>Over 900 companies purchased through 44 transactions</li> </ul>	<ul> <li>First transaction in 2003</li> <li>Over \$1 billion committed to 9 transactions involving over 170 partnership interests</li> </ul>

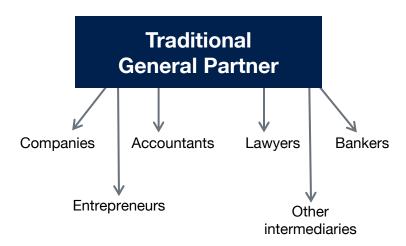
### HarbourVest Secondary Strategy

### **Seek to Generate** Focus on less efficient market subsets **Top Quartile Returns** Seek to generate outperformance through identifying hidden value, With Strong transaction structuring, and pricing discipline **Downside Protection** Diversify by geography, stage, industry, vintage year, and type, which limits downside risk relative to more concentrated strategies Capitalize On Employ 25 years of experience providing sellers with innovative and timely **Experience** liquidity solutions Lead, co-lead, or sole investor in 361 of 377 transactions completed since inception 12 senior team members with average tenure of more than 11 years Leverage Leverage relationships with general partners and limited partners to **HarbourVest** generate proprietary deal flow and information advantage **Platform** Team of 23 dedicated professionals complemented by an additional 50 investment professionals Potential source of primary and co-investment capital makes HarbourVest an attractive partner

Direct Co-Investment Opportunity



## Co-investment is a Direct Investment Strategy



Most direct investment strategies rely on sourcing investments at the company or deal intermediary level



A co-investment strategy is based on sourcing transactions from traditional direct general partners

Why do lead GPs seek co-investors?

- Additional capital and professional resources
- Complementary skill set
- Avoid partnering with competitive GP

# Co-investment Opportunities

SYNDICATED	LIMITED INVITATION	EXCLUSIVE	ORIGINATED
Broad group of co-investors engage in a syndicated process, generally after closing	Small number of LP co-investors engage after the deal is won, but generally preclosing	1-2 co-investors invited during the due diligence process, often to fill equity need and add value	Co-investor "creates" the opportunity or co-leads the process
Passive	Active		

# Co-Investment Opportunities

#### What is co-investment?

Why do lead GPs seek co-investors?

What are the challenges of co-investing?

How is a co-investment allocation complementary to an existing private equity portfolio?

- Investing into a company alongside another general partner
- Additional capital and professional resources
- Complementary skill set
- Avoid partnering with competitive GP
- Ability to generate sustainable and proprietary co-invest deal flow
- Resources to evaluate opportunities both comprehensively and quickly
- Selectivity and portfolio monitoring affect performance
- Exposure to high quality private equity managers
- Portfolio diversified across regions, stages, and industries
- Favorable fund economics

### HarbourVest Co-Invest Strategy

### **Generate a Wide** Pipeline of **Opportunities**

- Relationships with 400+ GPs provide differentiated access to deal flow
- Capitalize on team's presence at annual meetings, advisory board meetings, and proactive sourcing efforts
- Track and target promising companies over time

### **Evaluate Opportunities Using Proprietary** Resources

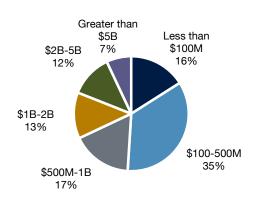
- Quickly prioritize opportunities and be responsive to GPs
- Conduct independent company due diligence
- Utilize proprietary database containing nearly 30 years of transaction data
  - Evaluate historical sector performance
  - Identify investors who have had successes or failures in the sector
  - Assess sponsors' experience with similar investments
- Gain insight and perspective through GP and industry relationships

### **Seek Compelling Returns for Investors**

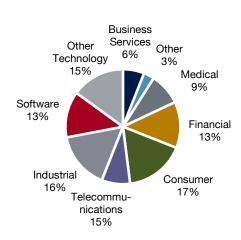
- Select what we believe to be the most compelling return profiles
- Diversify across growth equity, small, medium, and large buyout investments
- Add value to companies post-investment
- Management fee on called capital and tiered, performance-based carry

### Broad Relationships and Deal Flow Lead to a Diversified Portfolio

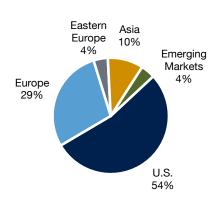
#### **ENTERPRISE VALUE**



#### **INDUSTRY**



#### **GEOGRAPHY**



- Significant exposure to small and mid-market investment opportunities
  - 51% of deals with enterprise value of \$500 million or less
  - 68% of deals with enterprise value of \$1 billion or less
- Broad industry diversification
- Deals of varied geography
  - Roughly 50% in the U.S. and roughly 50% international
  - 14% Asia Pacific and emerging markets

Global Private Equity Market Overview



### U.S. Venture Outlook

#### **FUNDRAISING**

- Steady pipeline of opportunities
- Top-tier managers oversubscribed at premium terms
- Large exits creating some renewed LP interest
- Continued selectivity among limited partners leads to "Haves" and "Have-Nots" - LPs backing fewer managers with larger commitment sizes
- Liquidity expected to drive future commitments

#### LIQUIDITY

- Companies with high growth generating exciting returns in a low growth macro environment
- Companies preparing for IPOs are stronger than ever
- After-market stock performance important to continued IPO activity
- Continued interest from strategic acquirers with substantial cash reserves looking for new growth opportunities

#### **INVESTMENTS**

- Convergence of, and advances in, technologies creating new waves of innovation
  - Social / Local / Mobile / Cloud / Big Data
- Structural dynamics continue to improve for venture investors
- Fewer fund formations reduce competition, although best entrepreneurs attract much interest
  - Early stage investment valuations attractive
  - Better ecosystem for portfolio company success

### U.S. Buyout Outlook

### **FUNDRAISING**

- Remainder of 2012 and 2013 pipeline robust as managers delayed fundraising in prior two years
- Smaller fund sizes will be typical, especially at larger end of the market
- Increased selectivity among limited partners

#### **INVESTMENTS**

- Concerns about tax changes resulted in pull forward of 2012 deal volume, will cause fall off in 2013
- Continued availability of cheap credit will promote increased deal activity
- Purchase price multiples remain a concern, particularly in light of fragile economy

### LIQUIDITY

- Existing portfolios have largely weathered the storm and are positioned to create gains for limited partners
- Recaps and M&A fuel distributions; IPO pipeline remains relatively strong
- Sponsor-to-sponsor activity increasing
- Leveraged finance markets are wide open

### European Outlook

### MACRO ENVIRONMENT

- Overleveraged sovereigns
- Undercapitalized European banks
- Volatile capital markets
- Weak GDP growth

#### **INVESTMENTS**

- Slow down in investment pace in 2012
- Good quality deal flow, taking longer to convert
- Financing markets functioning
- Entry pricing moderating

### **FUNDRAISING**

- Greater investor scrutiny, longer fundraising processes
- Weaker GPs losing funding
- Pressure on fund terms
- 1H 2013 AIFMD effect

#### LIQUIDITY

- Premium assets continuing to generate liquidity
- Trade buyers with appetite and cash to acquire assets
- Private equity "dry powder" still available
- IPOs to remain challenging given market volatility

### Asia Pacific Outlook

### **FUNDRAISING**

- Increased LP selectivity
- 2012 fundraising mainly regional funds (34% of total amount raised so far)
  - Country funds in deployment phase
- Continued investor interest in China, and SEA
  - Buoyed by strong economic and demographic fundamentals

### **LIQUIDITY**

- Only quality companies will attract interest
- Increasing strategic interest
  - Cash-rich Asian strategic buyers
- Sponsor-to-sponsor deals to increase

#### **INVESTMENTS**

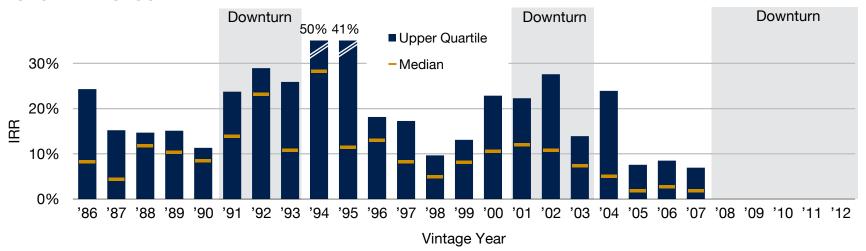
- Rising prominence of frontier markets in Southeast Asia
- Competition remains fierce but valuations moderating in China
- Moderate levels of leverage available in developed Asia
  - Banks selectively supportive

## Challenges Can Create Opportunities

#### **U.S. BUYOUT**



#### **EUROPEAN BUYOUT**



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# Strong Global Team

PRIMARY PARTNERSHIPS	SECONDARY INVESTMENTS	DIRECT INVESTMENTS	SENIOR MANAGEMENT
George Anson, Managing Director	David Atterbury, Managing Director	Bill Johnston, Managing Director	Brooks Zug, Senior Managing Director
Kathleen Bacon, Managing Director	Brett Gordon, Managing Director	Peter Lipson, Managing Director	
Tatsuya Kubo, Managing Director	Jeff Keay, Managing Director	Ofer Nemirovsky, Managing Director	FINANCE AND ADMINISTRATION
John Morris, Managing Director	Fred Maynard, Managing Director	Alex Rogers, Managing Director	Martha Vorlicek, Managing Director COO
Julie Ocko, Managing Director	John Toomey, Managing Director	Rob Wadsworth, Managing Director	Karin Lagerlund, Managing Director CFO
Sally Shan, Managing Director	Peter Wilson, Managing Director	Corentin du Roy, Principal	Mary Traer, Managing Director CAO
Greg Stento, Managing Director	Tim Flower, Principal	Karim Flitti, Principal	Julie Eiermann, Principal, Analytics
Michael Taylor, Managing Director	Valérie Handal, Principal	lan Lane, Principal	Greg Pusch, SVP, CCO
Sebastiaan van den Berg, Managing Dir.	Mike Pugatch, Principal	Claudio Siniscalco, Principal	Monique Austin, VP, U.S. Counsel
Scott Voss, Managing Director	John Fiato, Vice President	Arnold Berner, Vice President	Ellen Christy, VP, Director of IT
Carolina Espinal, Principal	Edward Holdsworth, Vice President	Craig MacDonald, Vice President	Cory Cook, VP, Fund Controller
Mark Nydam, Principal	Rajesh Senapati, Vice President	Tiffany Obenchain, Vice President	Tony Cobuzzi, VP, Fund Controller
Amanda Outerbridge, Principal	Matt Souza, Vice President	David Zug, Vice President	Nick du Cros, VP, U.K. Legal/CO
Chris Walker, Principal	Dominic Goh, Senior Associate	Ryan Jones, Sr.Portfolio Associate	Kelli Finnegan, VP, Fund Controller
Francisco Arboleda, Vice President	Barbara Quandt, Senior Associate	Matthew Cheng, Associate	John Nelson, VP, Fund Controller
Alex Barker, Vice President	Pierre Tarantelli, Senior Associate	Laura Swearingen, Associate	Sandra Pasquale, VP, Asst. Treasurer
Till Burges, Vice President	Stephen Campfield, Associate	Daniel Webb, Associate	Bruce Pixler, VP, Director of Tax
Minjun Chung, Vice President	Anthony Ciepiel, Associate	Donald Zhang, Associate	Jack Wagner, VP, Treasurer
Mac Grayson, Vice President	Thomas Joly, Associate	Julien Lajoie-Deschamps, Analyst	ACCOUNTING, 39 Professionals
Ryan Gunther, Vice President	Roy Kim, Associate		TREASURY, 11 Professionals
Haide Lui, Vice President	Justin Lane, Associate	CLIENT RELATIONS	IT, 17 Professionals
Kelvin Yap, Vice President	Maria Lohner, Associate	Laura Thaxter, Principal	HR, 6 Professionals
Shumin Gong, Senior Associate	Alastair Seaman, Associate	Nate Bishop, Principal	ANALYTICS, 25 Professionals
Christine Patrinos, Senior Associate		Aris Hatch, Principal	TAXATION, 15 Professionals
Stephen Tamburelli, Senior Associate		Simon Lund, Principal	TRADING, 1 Professional
Alex Wolf, Senior Associate		Hannah Tobin, Principal	31 ADMIN PROFESSIONALS
Lauren Moffatt, Associate		Maggie Chan, Vice President	
Saket Puri, Associate		Brian Chiappinelli, Vice President	SENIOR ADVISORS
Eric Simas, Associate		Wladimir Ortega, Vice President	John Begg
Julie Bernodat, Analyst	HVPE and HSLE	Deirdre Whann, Vice President	Philip Bilden
Alice Song, Analyst	Stuart Howard, Principal	Nhora Otálora, Senior Associate	Kevin Delbridge
Angela Wang, Analyst	Billy Macaulay, Sr. Portfolio Associate	18 Professionals	Ed Kane

### Additional Information

In considering the prior performance information contained herein, prospective investors should bear in mind that past performance is not necessarily indicative of future results, and there can be no assurance that the Fund will achieve comparable results or be able to implement its investment strategy.

The foregoing performance information includes realized and unrealized investments. Unrealized investments are valued by the applicable general partner in accordance with the valuation guidelines contained in the applicable partnership agreement. Actual realized returns on unrealized investments will depend on, among other factors, future operating results, the value of the assets and market conditions at the time of disposition, any related transaction costs and the timing and manner of sale, all of which may differ from the assumptions on which the valuations used in prior performance data contained herein are based. Accordingly, the actual realized returns on these unrealized investments may differ materially from returns indicated herein.

On January 29, 1997, the management team of Hancock Venture Partners, Inc. (HVP Inc.) formed a new management company known as HarbourVest Partners, LLC (HarbourVest). Concurrently with the formation of HarbourVest, all of the employees of HVP Inc. became owners and/or employees of HarbourVest. In addition, concurrently with the formation of HarbourVest, HVP Inc. engaged HarbourVest as sub-manager to carry out the terms of its management agreements with the partnerships formed when the management team was employed by HVP Inc. Other than the sub-management agreement, no relationship exists between HarbourVest and HVP Inc.

For purposes of this presentation, historical data includes both partnerships managed directly by HarbourVest and its affiliates and partnerships currently managed by HarbourVest as sub-manager to HVP Inc. In addition, historical data includes periods when the partnerships were managed by the management team of HarbourVest when they were employees of HVP Inc.

The pro-forma performance information is presented on a hypothetical net basis, including estimated organizational costs and other fund level operating expenses. The pro-forma net returns (IRR and multiple) are calculated using monthly cash flows to and from the primary, secondary, and direct co-investments managed by HarbourVest and/or HVP Inc. net of management fees and general partner carried interest under the SpringHarbour 2013 Private Equity Fund terms and the related terms of Dover Street VIII and 2012 Direct Fund. These returns do not represent the performance of any specific fund or the return to limited partners. Carried interest is on net investment profits. Other profits and losses are allocated to all Partners in proportion to their respective sharing percentages. The carried interest is paid to the General Partner once capital and the preferential return are returned to the Limited Partners. Assumes the following management fee structure:

	Fee Basis	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Carried Interest
Fund-of-Funds (HarbourVest I)		0.25%	0.50%	0.75%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	0.90%	0.81%	0.73%	0% primary investments 10% secondary and direct
Secondary (Dover VIII)	Adjusted Commitments*	0.50%	1.00%	1.25%	1.25%	1.25%	1.25%	1.25%	1.25%	1.25%	1.25%	0.10%	0.10%	0.10%		12.50% 8% hurdle with full catch-up
Direct (2012 Direct)	Called Capital**	1.00%	1.00%	1.00%	1.00%	1.00%	0.80%	0.64%	0.51%	0.41%	0.33%	0.26%	0.21%	0.17%	0.13%	10% with 8% hurdle, 20% after a 2.0x return to LPs with full catch-up

<sup>\*</sup> The fee is based on 50% of committed capital until 50% of committed capital has been committed to secondary investments. Thereafter, based on the amount of capital committed to investments.

<sup>\*\*</sup>Called capital is assumed to be equal to invested capital (cumulative cost of investments made) plus management fees.

### Additional Information

- Net Portfolio IRR represents the annualized return calculated using monthly cash flows from the fund managed by HarbourVest to and from the various partnerships or companies in which the HarbourVest fund invested after all fees, expenses, and carried interest of the HarbourVest fund and any partnerships investments. The fees and expenses of the HarbourVest fund reflect a pro-rata share of the fund's actual fees and expenses, based on the amount that was committed to partnership or direct investments. The direct Net Portfolio IRR reflects deduction of the actual carried interest of the direct investments. The Net Portfolio IRR does not reflect the actual cash flow experience of limited partners; it does not represent the actual net performance of any specific fund or the return to limited partners of such fund. It should be noted that these funds called capital in set increments and/or on set schedules, which was industry standard at the time, and therefore held more cash than is customary today, creating a drag on the Net L.P. IRR.
- Net L.P. Internal Rate of Return through the applicable date is the annualized return to limited partners after all fees, operating expenses and carried interest calculated using actual cash flows to and from limited partners. In this calculation, the final cash flow to limited partners is the fair market value of the limited partners' capital accounts at the applicable date as determined by the General Partner in accordance with the valuation policies in the applicable Partnership Agreement.
- The Net L.P. IRRs of HarbourVest's prior secondary funds as of June 30, 2012 (or their date of liquidation) are: Dover la 31.5%, Dover lb 19.0%, Dover II 24.0%, Dover III 31.6%, Dover IV 8.4%, Dover V 19.6%, Dover VI 5.3%, and Dover VII 16.1% (this fund was formed in 2007 and the performance may not yet be meaningful).
- Gross Portfolio IRR represents the annual return calculated using monthly cash flows from the funds managed by HarbourVest to and from the various partnerships in which the HarbourVest funds invested during the period specified, after the fees, expenses, and carried interest of the underlying partnership investments, but before the fees, expenses, and carried interest charged the HarbourVest Funds. HarbourVest vintage classification is based on year in which capital was first funded to each underlying fund (for primary fund investments) or the year of HarbourVest's purchase (for secondary investments).
- The foregoing performance information is presented on a "gross" basis. It does not reflect management fees, carried interests and other expenses to be borne by investors in the Fund, which will reduce returns. The gross portfolio internal rate of return ("Gross Portfolio IRR") is calculated using monthly cash flows to and from the direct co-investments managed by HarbourVest and/or HVP Inc. Cash flows for investments made by HIPEP V Direct, which is denominated in euros, are converted to U.S. \$ cash flows at historic daily exchange rates. These returns do not represent the performance of any specific fund or the return to limited partners. Realized companies only include companies that have been substantially realized. Partial realizations are not included in the "Gross Portfolio IRR (Realized Investments).
- For purposes of this presentation, co-investments are defined as (i) buyout, recapitalization, and special situation investments, (ii) expansion capital, growth equity, or other venture capital investment in companies with greater than \$7.5 million in trailing twelve month revenues at the time of investment, or (iii) mezzanine investments. The performance shown includes all such investments made since January 1, 1989, with all unrealized investments valued as of the date shown. Includes all investments managed either directly by HarbourVest or by HarbourVest as submanager to HVP Inc., and managed by the management team of HarbourVest when they were employees of HVP Inc. Over the past two decades, HarbourVest made direct investments from multiple pools of capital – both through fund-of-funds products and through dedicated direct or co-investment funds. To show a comprehensive track record, the investments have been grouped into six portfolios according to year of investment. Portfolios 5 and 6 correspond to the time period of the 2004 Direct and 2007 Direct Fund respectively. The investments included in each of the portfolios are actual investments made by various HarbourVest managed funds and do not reflect the investment performance of specific HarbourVest-managed funds or the return to limited partners. A list of the individual investments is available upon request.

### Additional Information

- The pro-forma performance information is presented on a hypothetical net basis and is not adjusted for organizational costs and other fund level operating expenses. The pro-forma net returns (IRR and multiple) are calculated using monthly cash flows to and from the direct co-investments managed by HarbourVest and/or HVP Inc. net of management fees and general partner carried interest under the 2012 Direct Fund terms. These returns do not represent the performance of any specific fund or the return to limited partners. Assumes the following management fee structure: 1.0% of called capital in each of years one through five and declining by 20% each year thereafter. Assumes that the Fund concludes after year ten and no further management fee is charged. Called capital is assumed to be equal to invested capital (cumulative cost of investments made) plus management fees. Includes carried interest on net investment profits of 10%, subject to 8% preferred return, increasing to 20% after a 2.0 times return of called capital to the Limited Partners. Other profits and losses are allocated to all Partners in proportion to their respective sharing percentages. The carried interest is paid to the General Partner once capital is returned to the Limited Partners.
- The Net L.P. IRRs of HarbourVest's prior direct funds as of June 30, 2012 are as follows: 2004 Direct Fund 10.7%, 2007 Direct Fund 5.2%, Fund IV Direct 5.6%, Fund V Direct -3.5%, Fund VI Direct -0.6%, HIPEP II Direct 19.8%, HIPEP III Direct -5.2%, HIPEP IV Direct 13.3%, HIPEP V Direct 1.4%.
- Public market comparison represents performance if the respective index had been purchased and sold at the time of the limited partners' capital calls and distributions, with the remainder held at the date noted. Dividends are not reinvested.

These notes relate to page 19 of the presentation, titled "HarbourVest Accolades".

Note A: The June 2007 issue of Private Equity International included the results of an annual survey on general partner attitudes to their LPs. Findings were based on investor relations and fundraising professionals at leading private equity firms globally.

Note B: The Global Private Equity Awards, sponsored by Private Equity International magazine and PrivateEquityOnline.com, is based on a one reader, one vote per category basis. There are no predetermined shortlists nor is there a panel of judges to influence votes; the person or firm with the greatest number of votes wins. The Editor's Choice Award is chosen by the editors.

Note C: A Guide to Private Equity Fund of Funds Managers report included rankings voted on by limited partners who invest in funds of funds. Findings were based on phone interviews with senior executives representing 47 private equity fund of funds managers, as well as on the results of an online survey undertaken by 121 existing and potential limited partners and 41 private equity placement agents worldwide. Published by Private

Equity International, May 2005.

Note D: The Awards for Investment Excellence sponsored by Global Investor were determined by pension funds that voted on the best performing asset managers across a spectrum of asset classes. From the votes, Global Investor then developed a shortlist of asset managers, who were contacted to write a submission form. Judges evaluated the firms and determined winners based on number of votes, submission form, and other data including fund performance and asset gathering. HarbourVest was not required to pay any fees in connection with its submission.

Note E: The Private Equity Analyst Private Equity Hall of Fame was established in 1994 to honour individuals and organizations that made exemplary and enduring contributions to the private equity community. Considerations also include the creation, expansion, or reinvigoration of private companies. A Selection Committee chooses additional candidates for the Private Equity Hall of Fame annually. The Committee is organized by the editors of the Private Equity Analyst

Note F: The Private Equity Awards are presented by The British Private Equity and Venture Capital Association (BVCA) and Real Deals annually to recognize achievements in venture capital and private equity. The London Business School Private Equity Institute compiled the shortlists for each category based on submissions from private equity houses and professional advisers, and interviews were conducted with shortlisted candidates. The candidates were reviewed by the panel of judges at a session chaired by Real Deals and the London Business School.